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“Marlog 11”

Multicriteria Analysis of the Sustainability Performance of The Maritime Activity of Egypt and Romania

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Towards a
SUSTAINABLE **BLUE**
ECONOMY

20 - 22 March, 2022
Hilton Green Plaza Hotel

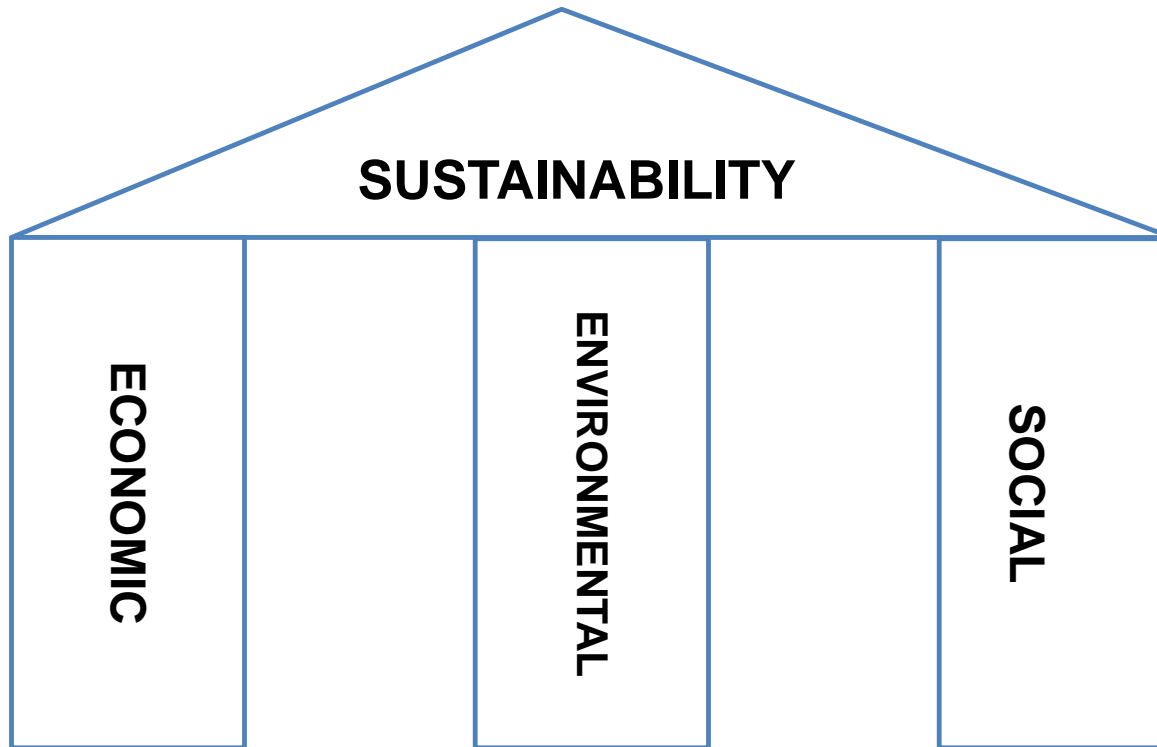
SUSTENABILITY

Sustainable Development: *“The development that meets the needs of the present without compromising the ability of future generations to meet their own needs”.*

Report of the World Commission on Environment and
Development – Our Common Future, 1987



THE THREE PILLARS OF SUSTAINABILITY

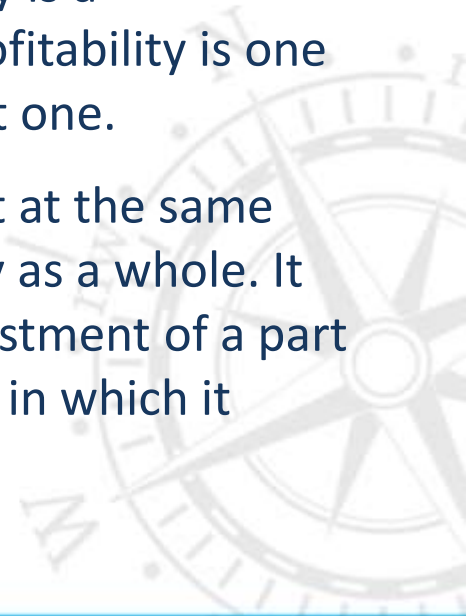


THE THREE PILLARS OF SUSTAINABILITY

Environmental sustainability: the ecological component that must be found in every initiative aimed at protecting biodiversity; sustainable organizations aim to reduce their environmental footprint as much as possible;

Economic sustainability: ensuring the longevity of the company is a responsibility, regardless of market developments; financial profitability is one component of the business, not the only or the most important one.

Social sustainability: companies act for their own interests, but at the same time, they serve the interests of their employees and of society as a whole. It involves the concern for the welfare of employees and the investment of a part of the company's profit for charitable causes in the community in which it operates.



GRI SUSTAINABILITY STANDARDS - Global Reporting Initiative

- The first and most adopted global standards for sustainability reporting;
- They allow organizations around the world to report on their economic, environmental, and social impact;
- They help organizations contribute to the 17 United Nations (UN) Sustainable Development Goals (SDGs).



RESEARCH METHODOLOGY

The research method: Multicriteria Decision Analysis (MCDA)

The 5 stages of MCDA:

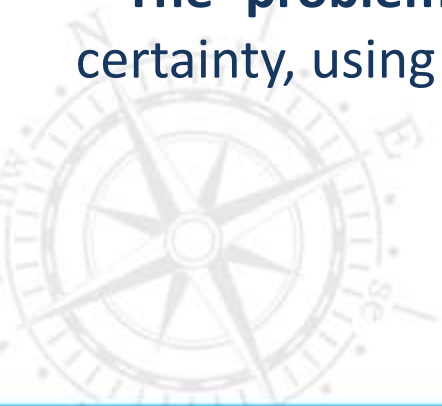
- **Step 1:** Formulating the problem to be solved and determining the decision criteria;
- **Step 2:** Determining the performance values for each criterion;
- **Step 3:** Normalizing the analyzed criteria;
- **Step 4:** Assigning weights to the decision criteria;
- **Step 5:** Hierarchy of variants. Calculating the performance score and choosing the best option.



RESEARCH METHODOLOGY

The research method: Multicriteria Decision Analysis (MCDA)

- **The objective** of the MCDA method applied in the paper: to determine the sustainability performance of the maritime activity of 5 countries of interest: China, The Netherlands, Morocco, Romania and Egypt.
- **The problem to be solved:** multicriteria decision in conditions of certainty, using criteria of equal importance.



APPLICATION OF THE MULTICRITERIA DECISION ANALYSIS

Step 1: Formulating the problem to be solved and determining the decision criteria

- The authors chose **Romania** and **Egypt** as countries of interest;
- Another 3 countries were selected for the comparison:
 - **China:** the world’s leading country for maritime trade;
 - **Netherlands:** Europe’s leading country for maritime trade;
 - **Morocco:** Africa’s leading country in maritime trade.



APPLICATION OF THE MULTICRITERIA DECISION ANALYSIS

Table 1. Sustainability indicators analyzed (year 2020)

| No. | Sustainability pillar | Criteria (Sustainability indicators) |
|-----|------------------------------|--|
| 1 | Economic sustainability | Container port throughput (TEU) Fleet growth rate in 2020 (%) Number of port calls Ship building (GT) |
| 2 | Social sustainability | Seafarer supply (Officers) |
| 3 | Environmental sustainability | Ship recycling (GT) |

APPLICATION OF THE MULTICRITERIA DECISION ANALYSIS

Step 2: Determining the performance values for each criterion

Decision matrix for the analyzed criteria

| Crt no. | Country (ports taken into consideration) | Performance values for selected criteria | | | | | |
|---------|--|--|----------------------|--------------------|---------------------|----------------------------|-------------------------------|
| | | Container port throughput (TEU) | Number of port calls | Ship building (GT) | Ship recycling (GT) | Seafarer supply (Officers) | Fleet growth rate in 2020 (%) |
| 1 | China (Shanghai, Ningbo, Qingdao, Xiamen, Yantian) | 245103781 | 261269 | 23257200 | 195486 | 134294 | 3,5 |
| 2 | The Netherlands (Rotterdam, Vlissingen, Moerdijk, Amsterdam, Botlek) | 14522209 | 117420 | 109164 | 8430 | 9667 | -1,4 |
| 3 | Morocco (Tanger Med, Casablanca, Agadir, Nador) | 6980958 | 18002 | n/a | n/a | 8081 | 20,3 |
| 4 | Romania (Constantza) | 643725 | 5331 | 35783 | 0 | 17708 | -4 |
| 5 | Egypt (Port Said, Damietta, El Sokhna, Alexandria, El Dekheila) | 5928454 | 10825 | 2364 | 0 | 7021 | 3,2 |

Note: n/a = information not available. Source: compiled from UNCTAD, 2021.

APPLICATION OF THE MULTICRITERIA DECISION ANALYSIS

Step 3: Normalizing the analyzed criteria

Normalized decision matrix

| | Beneficial | Beneficial | Beneficial | Beneficial | Beneficial | Beneficial |
|-----------------|---------------------------------|----------------------|--------------------|---------------------|----------------------------|-------------------------------|
| Indicators | Container port throughput (TEU) | Number of port calls | Ship building (GT) | Ship recycling (GT) | Seafarer supply (Officers) | Fleet growth rate in 2020 (%) |
| China | 1 | 1 | 1 | 1 | 1 | 0,172 |
| The Netherlands | 0,059 | 0,449 | 0,005 | 0,043 | 0,072 | -0,069 |
| Morocco | 0,028 | 0,069 | n/a | n/a | 0,060 | 1 |
| Romania | 0,003 | 0,020 | 0,002 | 0,000 | 0,132 | -0,197 |
| Egypt | 0,024 | 0,041 | 0,000 | 0,000 | 0,052 | 0,158 |

Note: n/a = information not available.

APPLICATION OF THE MULTICRITERIA DECISION ANALYSIS

Step 4: Assigning weights to the decision criteria

Weighted normalized decision matrix

| Country | Weightage | | | | | |
|-----------------|---------------------------------|----------------------|--------------------|---------------------|---------------------------|-------------------------------|
| | 0,1666 | 0,1666 | 0,1666 | 0,1666 | 0,1666 | 0,1666 |
| | Container port throughput (TEU) | Number of port calls | Ship building (GT) | Ship recycling (GT) | Seafarer supply: Officers | Fleet growth rate in 2020 (%) |
| China | 0,167 | 0,167 | 0,167 | 0,167 | 0,167 | 0,029 |
| The Netherlands | 0,010 | 0,075 | 0,000 | 0,007 | 0,012 | -0,011 |
| Morocco | 0,005 | 0,011 | n/a | n/a | 0,010 | 0,167 |
| Romania | 0,000 | 0,003 | 0,000 | 0,000 | 0,022 | -0,033 |
| Egypt | 0,004 | 0,007 | 0,000 | 0,000 | 0,009 | 0,026 |

APPLICATION OF THE MULTICRITERIA DECISION ANALYSIS

Step 5: Hierarchy of variants. Calculating the performance score and choosing the best option

Performance score and ranking

| Country | Weightage | | | | | | Perform- ance score | Rank |
|--------------------|--|-------------------------|--------------------------|---------------------------|----------------------------------|--|------------------------|----------|
| | 0,1666 | 0,1666 | 0,1666 | 0,1666 | 0,1666 | 0,1666 | | |
| | Container port throughput (TEU) | No. of port calls | Ship building (GT) | Ship recycling (GT) | Seafarer supply (Officers) | Fleet growth rate in 2020 (%) | | |
| China | 0,167 | 0,167 | 0,167 | 0,167 | 0,167 | 0,029 | 0,862 | 1 |
| The Netherlands | 0,010 | 0,075 | 0,000 | 0,007 | 0,012 | -0,011 | 0,092 | 3 |
| Morocco | 0,005 | 0,011 | n/a | n/a | 0,010 | 0,167 | 0,193 | 2 |
| Romania | 0,000 | 0,003 | 0,000 | 0,000 | 0,022 | -0,033 | -0,007 | 5 |
| Egypt | 0,004 | 0,007 | 0,000 | 0,000 | 0,009 | 0,026 | 0,046 | 4 |

RESULTS AND DISCUSSIONS

- China has the highest performance sustainability score of all the 5 compared countries, obtaining the best composite sustainability performance score (0,862);
- Morocco ranked 2nd in terms of maritime sustainability performance, due to its impressive fleet growth rate (20,3%).



RESULTS AND DISCUSSIONS

- The 3rd place was as expected taken by The Netherlands;
- Although it registered a negative fleet growth rate in 2020, it scored high in economic sustainability;
- Another strong point for the European competitor was its constant preoccupation for environmental sustainability, reflected positively in a high score for Ship recycling.



RESULTS AND DISCUSSIONS

- Egypt scored higher than Romania, taking the 4th position;
- Romania was the only country to have a negative score in the analysis;
- Both countries scored very low on indicators such as Ship Building and Ship recycling, but Egypt reported better values for the economic indicators;
- While Romania’s performance was better for the social sustainability indicator Seafarer supply (number of officers), Egypt had a better score for the Fleet growth rate in 2020 (3,2%).



CONCLUSIONS

- The objective of the paper: to determine the performance in terms of sustainability for the maritime activity of Egypt and Romania.
- Three more countries of interest (China, The Netherlands, and Morocco) were added to the analysis, as being representative of the world’s sea trade.
- Six indicators were analyzed (2020), representing each of the three pillars that define sustainability.



CONCLUSIONS

- The multicriteria analysis (MDCA) method was used for decision-making, in order to examine the sustainability performance of the countries subjected to analysis;
- The most sustainable country for maritime activities proved to be China, followed by Morocco, The Netherlands, Egypt, and Romania;
- China differed significantly from the other competitors, in particular in what concerns economic indicators related to maritime activity and trade

CONCLUSIONS

- In order to achieve a high sustainability performance, the countries should pay equal interest and attention to all pillars of sustainability;
- Even if they score higher in economic indicators, it is not enough to secure a high position in sustainability rankings;
- They should allot significant resources and support initiatives for the development of the social indicators, as well as the environmental ones.



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Thank YOU!

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