



The International Maritime Transport and Logistics Conference

**"MARLOG 13"** 

# Smart Green Blue Infrastructure



3-5 March 2024 - Alexandria, Egypt





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A Bibliometric Analysis of Maritime HR Competitiveness Research

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## 1. Introduction

- Maritime Human Resources (HR) is a specialized field in the maritime industry, crucial for enhancing the competitiveness of maritime transportation companies.
- Effective management of HR, including recruitment, training, and retention, is
  a critical success factor for maritime sector companies. Deploying effective
  HR practices leads to a talented workforce and superior performance
  outcomes.
- Human error contributes significantly to disasters across transport modes

## 1. Introduction

- The efficiency, reliability, and flexibility of shipping and port services are heavily reliant on effective HR management.
- The competitiveness of marine HR is influenced by various factors including organizational structure, social climate, technology, and safety.

## 2. Research Aim

 This paper aims to explore and delineate the prevailing scientific trends within the domain of "Human Resources Competitiveness in the Maritime Industry."

## 3. Research Objectives

- 1. Review the literature on Maritime HR Competitiveness Research published between 2000 and 2023.
- 2. Provide a thorough insight into the field by identifying its top contributing authors, countries, journals and key research topics.
- 3. Obtain and compare the most influential works based on citations.

## 4. Method

#### 4.1. Data Sources

Database Used: Web of Science (WOS) bibliographic database.

#### **Search Criteria:**

- Key Terms: Maritime HR, Maritime Workforce, Maritime Human Capital, Maritime Labor, Labor Competitiveness, Workforce Competitiveness, HR Competitiveness, Human Capital Competitiveness.
- Research Areas: Business economics, transportation, and management.

## 4. Method

### 4.2. Analysis Tool

The selected sources were analyzed using Bibliometrix R-package, an open-source package that provides a set of tools for performing comprehensive quantitative bibliometric analysis.

# **5. Sample Description**



**Timespan** 2000 - 2023



Sources (Journals)
44



Author's Keywords 217



Documents 58



Number of Authors 148



Co-Authors per Documents
2.71

## **5. Analysis**



#### **Research overview**

Number of publications by year Source of publication Source Citation



#### **Authors**

Influential Authors
Author collaboration network analysis
Three-fields plot (Authors – Keywords
- Sources)



#### papers

Influential papers



#### **Countries**

Influential countries

Country collaboration network analysis



#### **Affiliations**

Influential Affiliations

Three-fields plot (Affiliations-Countries-Sources)



#### **Hotspots**

**Evolution of Keywords** 

## 5.1. Number of publications by year

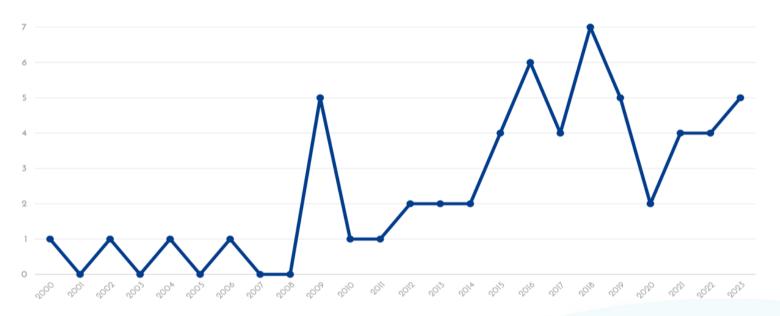


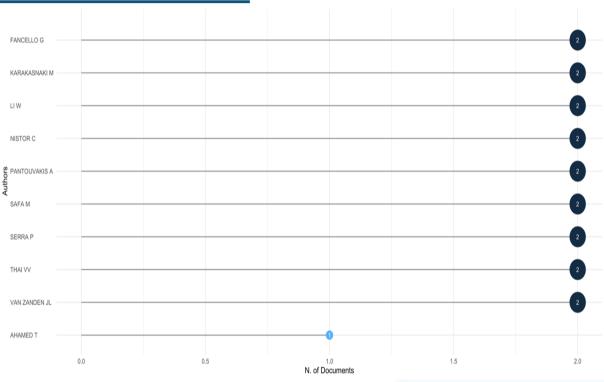
Figure 1. Numbers of publications by year

# **5.2. Source of publication**

Journal Name	No.	of articles	<b>%</b>
Maritime Policy & Management	5		8.33
International Journal on Marine Navigation and Safety of Sea Transportation	4		6.67
Journal of Coastal Research	3		5
Explorations in Economic History	2		3.33
International Journal of Shipping and Transport Logistics	2		3.33
Maritime Economics & Logistics	2		3.33
Transportation Research Record	2		3.33
WMU Journal of Maritime Affairs	2		3.33

**Table 1. Source of publication** 

# **5.3. Most Relevant Authors**



**Figure 2. Most Relevant Authors** 

# **5.4. Most Influential papers**

#	GC	LC	Title	Author/s	Year
1	56	0	Organizational motivation, employee job satisfaction and organizational performance: An empirical study of container shipping companies in Taiwan	Kelvin Pang, Chin- Shan Lu	2018
2	43	2	Human resources management at a marine container terminal	P Legato, MF Monaco	2004
3	31	1	Roots of growth and productivity change in Dutch shipping industry, 1500-1800	JL Van Zanden, M Van Tielhof	2009
4	31	0	Labour productivity and human capital in the European maritime sector of the eighteenth century	J Van Lottum, JL Van Zanden	2014
5	20	3	Labour Regulation and Competitive Performance in the Port Transport Industry:  The Changing Fortunes of Three Major European Seaports	H Barton, P Turnbull	2002

**Table 2. Most Influential papers** 

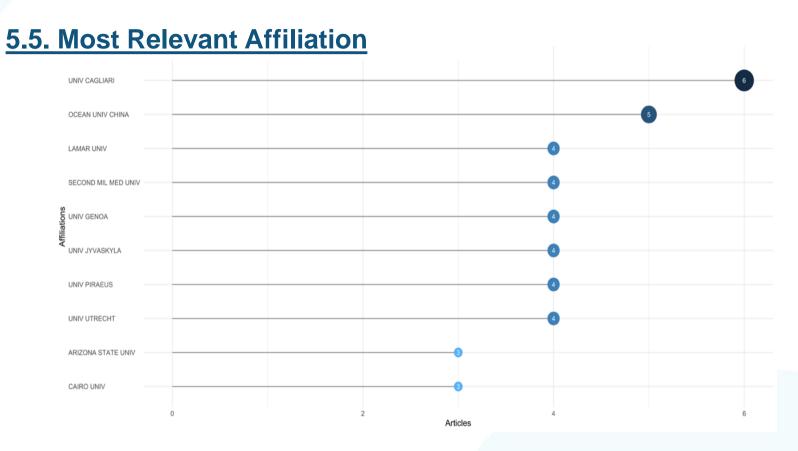


Figure 3. Most Influential Affiliation

# **5.6. Most Relevant countries**

#	Country	Number of articles
1	China	27
2	USA	22
3	Italy	15
4	Russa	9
5	Finland	8
6	Greece	8
7	Germany	7
8	Belgium	6
9	Indonesia	6
10	Norway	6

**Table 3. Most Influential countries** 

## 5.7. Country collaboration network analysis

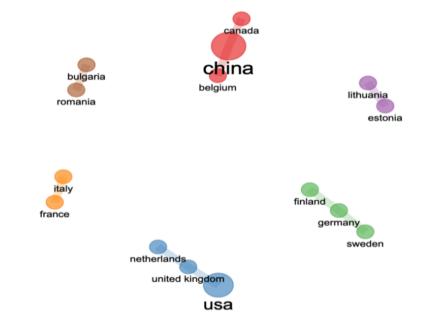


Figure 4. Country collaboration network analysis

## 5.8. Evolution of Author's Keywords

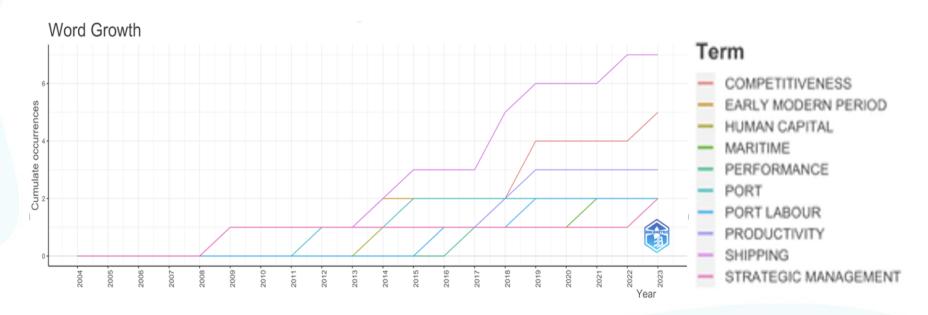


Figure 5. Evolution of Author's Keywords

## 6. Conclusion

The research paper underscores its utility for maritime enterprises in enhancing competitive advantage, educational institutions in updating maritime-related curricula, and policymakers in formulating relevant industry policies. It encourages collaborative research and development by highlighting key institutions and authors in MHRC and advocates for more comprehensive research for a global perspective on maritime human resources. The study serves as a vital resource for developing effective strategies, policies, and educational programs in the maritime sector globally.





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Thank You

